



CSAF LETTER TO AIRMEN

Fellow Airmen, I am honored and humbled to serve as your 21st Chief of Staff. General and Mrs. Welsh led our Air Force with unwavering commitment through challenging times, preparing Airmen to boldly chart a course into the future. Dawn and I are excited to build upon their success over the next four years.

Our strength lies in you. Your extraordinary professionalism, commitment, and talent are an inspiration to me and to the Nation we serve. America relies on us to assure our allies and partners, deter would-be aggressors, defend our homeland, and defeat our adversaries. From silo to surface, from sky to space – we deliver excellence as we fly, fight, and win.

We succeed or fail as a team. Our unfaltering excellence in air, space, and cyber is the oxygen the joint force breathes ... and the future demands we tackle problems together. As a team of Airmen – Active, Guard, Reserve, and Civilian – we'll engage in an ongoing dialogue about joint warfighting excellence and our role in combined arms, and I will count on your ideas to shape our future force.

Airmen have been breaking barriers since 1947. Thank you for honoring their legacy with your selfless and dedicated service to our Nation, ensuring we remain the world's greatest Air Force.

A handwritten signature in black ink, reading "David L. Goldfein".

DAVID L. GOLDFEIN
General, USAF
Chief of Staff